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Washington D.C. 20505

OIT 0233-87

28 APR 1987

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Deputy Director for Foreign Intelligence Defense Intelligence Agency United States Air Force Washington, D.C. 20340

Dear

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Thank you for your memorandum of 13 April concerning the SAFE Development Program. I agree that the coming 24 months will be an extremely critical period of time for the SAFE program at the Defense Intelligence Agency. We fully intend to work closely with your organization to ensure that SAFE Deliveries 3 and 4 are successful.

I think you also will agree that the long term success of SAFE is an important objective. We see the involvement of the CIA/Directorate for Operations as an important step in meeting this goal. Consequently, the decision by the DO to accept SAFE technology for one of its major ADP initiatives was widely accepted throughout the SAFE community. The Request For Change (RFC), which contained both a proposed schedule and cost for the DO effort, was worked for several months through the SAFE Configuration Management process which has equal Agency representation at all points. The SAFE Program Director did, indeed, make a point that this effort would divert scarce vendor resources, but also noted that no major deliveries would be affected. This comment was made at the joint Configuration Control Board (CCB) which approved this work on 31 March 1987.

Recognizing the priorities of CSPO under its original charter, the scheduling of the DO work was deliberate. Delivery 3.0/3.1 of SAFE is almost operational within DIA. Work is now starting to install this same delivery in the CIA/DI and will be completed about the same time work begins on installing 3.0/3.1 in the DO. All development work for the remainder of Delivery 3 has been completed and Delivery 4 (Set 1) is being done by another vendor. Therefore, only discretionary development work was affected by this decision, a small price to pay for the potential benefit to the DO.

While the CIA acknowledges that SAFE-knowledgeable vendor resources are a scarce commodity, the propagation of SAFE technology provides both Agencies with an excellent opportunity to improve this situation, albeit in the long-term. The additional funds provided by a new SAFE customer will allow

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the SAFE vendors to increase their workforce. We understand that the DIA is considering the propagation of SAFE technology in the JS arena. We applaud this effort and stand ready to offer any assistance you might need in your deliberations.

I look forward to meeting with you at your convenience. I, or one of my staff, will be in contact with you soon to discuss this issue further.

William F. Donnelly
Deputy Director
for
Administration

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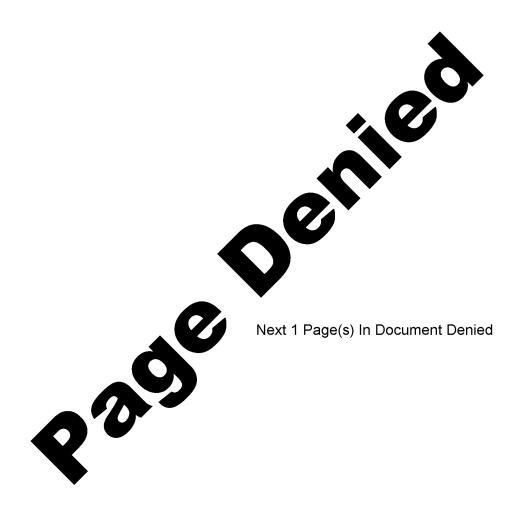
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DEFENSE INTELLIGENCE AGENCY

DIT/TRIS

WASHINGTON, D.C. 20340- 6526

13 APR 1987

U-3,537/VP-SIA4

MEMORANDUM FOR THE DEPUTY DIRECTOR FOR ADMINISTRATION, CIA

SUBECT: SAFE Development Program

- 1. The upcoming 24 months will be an extremely critical period of time for the Defense Intelligence Agency as the Consolidated SAFE Project Office (CSPO) delivers SAFE Deliveries 3 and 4 to the DIA. DIA has been looking forward with great anticipation to this event for several years. Experience with prior SAFE deliveries leads us to expect a period of intense activity as the CSPO integrates the diverse components of these deliveries and overcomes the innumerable unanticipated problems encountered during this phase of the development cycle. Care must be taken to ensure that the focus of attention on completing these deliveries is not diluted by the ongoing planning for the dissolution of the CSPO when its consolidated mission is complete. We all believe, however, that the CSPO, working closely with the DIA staff, can achieve its goal.
- 2. On a less positive note, DIA has just learned that CSPO has committed to conduct additional development work in support of the CIA/DO. Although DIA advocates propagating SAFE technology wherever possible, we question the wisdom of the decision at this time. As the SAFE Project Office Director himself stated, the introduction of the additional workload has diverted already scarce vendor resources to that effort. This must, obviously, have an impact on the completion of the very tasks for which the consolidated office was formed.
- 3. DIA is concerned that the decision to assume additional development work and to thus dissipate scarce resources dedicated to jointly agreed upon development activities was made without our coordination. We would like to discuss with you DIA's position on this issue and address what steps can be undertaken to ensure that no diversion from the original charter takes place at this critical juncture. The DIA point of contact for working with your staff to arrange for this meeting is

juncture. The <u>DIA point of contact for</u> working this meeting is	g with your staff to arrange for	
FOR THE DIRECTOR:		

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